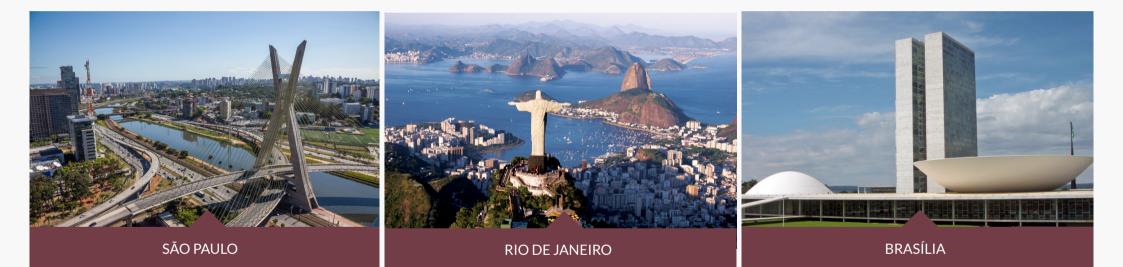


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DOING BUSINESS IN BRAZIL ECONOMIC DEVELOPMENT - LEGAL ADVICE





BRAZIL HAD POSITIVE CHANGES IN THE LAST 25 YEARS

Pic I I I I I I I I I I I I I I I I I I I		Circa 1989	Circa 2014
demographic	Population	~140 million	~203 million
Socio-dem	Household in class: A, B or C	~50%	~87%
USD EUR USD EUR 1.2855 0 0.105 USD EUR 1.2855 0 0.105	GDP	US\$ 1.2 trillion	US\$ 2.2 trillion
94 4800 121.4700 0.0082 94 4800 121.4700 0.0082 9 5483 0.8483 0.0070 10164 1.3069 0.0100	Exports (including oil)	US\$ 27 billion	US\$ 213 billion

Source: The Brazilian business environment; Reflections on the Transformation of the last 25 years (McKinsey white paper); Target; Ipeadata.



BRAZIL HAD POSITIVE CHANGES IN THE LAST 25 YEARS



Source: The Brazilian business environment; Reflections on the Transformation of the last 25 years (McKinsey white paper); Target; Ipeadata.



HOWEVER THERE HAS BEEN A DECLINE ON THE RECENT ECONOMIC SCENARIO. WHAT ARE THE PROBABLE REASONS?



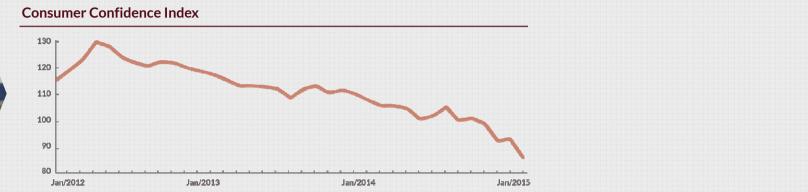


THEREFORE THE CONFIDENCE OF CONSUMERS AND COMPANIES WENT DOWN



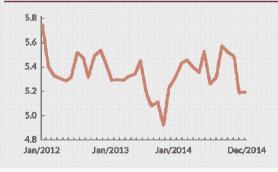


Source: IBGE-FGV/ BLOOMBERG



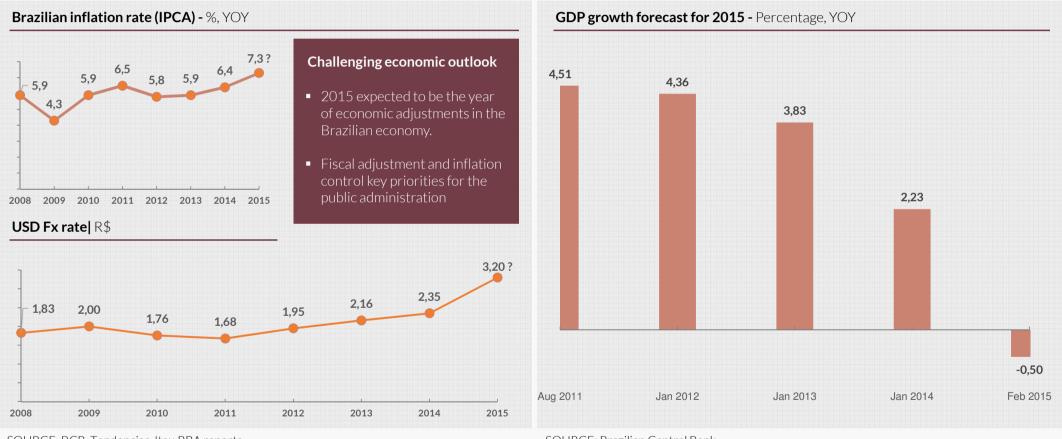








IN 2015 THE INFLATION AND FX EXPECTED TO REACH NEW LEVELS... AN ADJUSTMENT YEAR.



SOURCE: BCB, Tendencias, Itau BBA reports

SOURCE: Brazilian Central Bank



ANYWAY, WE HAVE GOOD REASONS TO BELIEVE! THERE ARE POSITIVE PROSPECTS FOR THE FUTURE!

POSITIVE TRENDS



- Demographic tendencies are still positive
- Potential growth of middle class
- Increase in labor force qualification
- Comparative advantages in Agribusiness
- Pre-salt development

HISTORICAL FACTS



- In spite of the many crisis in the last 30 years, macroeconomic fundamentals have substantially improved
- Brazil faced previous crisis and always overcame it

"CHINAS" INSIDE BRAZIL



- Northeast vs. Southeast
- Medium sized cities vs. Megacities
- Countryside vs. Capitals (different regions with different opportunities)



THEREFORE, THERE WILL BE PLENTY OF OPPORTUNITIES. BUT DON'T IGNORE SOME RELEVANT ASPECTS...!

1	High tariff and tax barriers
2	Difficult customs system
3	A legal system expensive and very slow
4	Burocracy
5	Expensive labor costs



AND HOW TO MINIMIZE RISKS IN SELLING TO BRAZIL?

Check buyers and partners

financial situation / certificates

Visit the Buyer check facilities

Ask for guarantees assets, promissory note, confession of debt – easier for

lawsuits

Try to sell by letter of credit

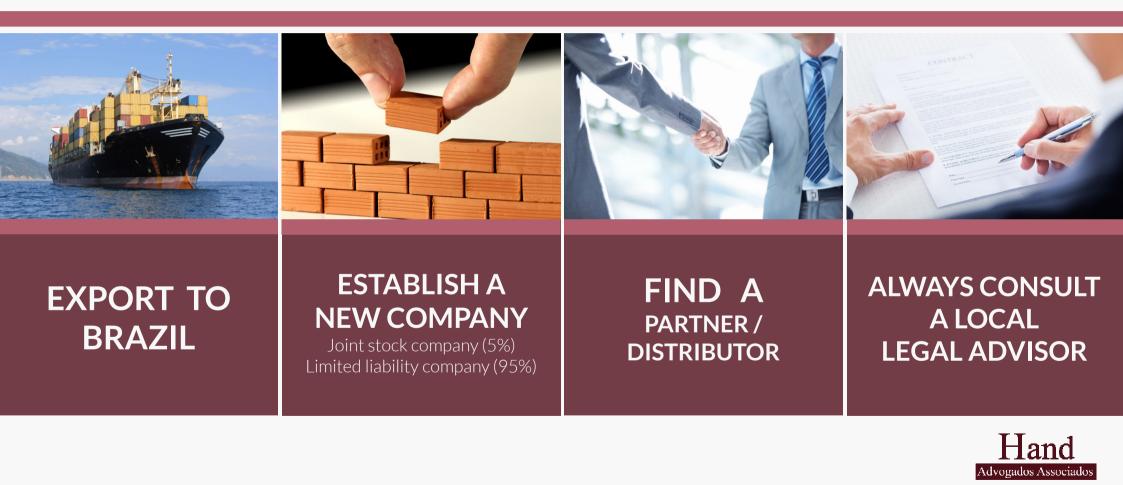
or some advanced

payment

Involve a lawyer in new business



BE PREPARED! THERE ARE MANY OPPORTUNITIES IN BRAZIL!





THANK YOU!

Questions? Please, e-mail us.

