



Luiz F. Fuchs
President Embraer Aviation Europe

OUR COMMITMENT

OUR COMMITMENT IS ABOUT CREATING VALUE FOR OUR SHAREHOLDERS, CLIENTS, EMPLOYEES AND SOCIETY IN GENERAL. WE ARE ETHICALLY, SOCIALLY AND ENVIRONMENTALLY CONSCIOUS, ALWAYS ADHERING TO THE HIGHEST STANDARDS OF CORPORATE GOVERNANCE AND THE EMBRAER VALUES. THESE ARE WHAT MAKE EMBRAER STRONG AND GUIDE US AS WE STRIVE FOR LONG-TERM FUTURE SUCCESS.



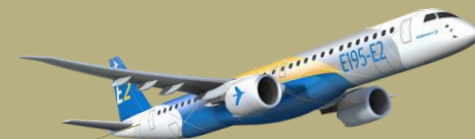


EMBRAER
HISTORICAL
CENTER



1994

Embraer is privatized, fusing technological and industry expertise with an entrepreneurial approach.



2014

Embraer is one of the world's leading manufacturers of commercial and executive jets, with substantial and growing operations in defense and security.

Embraer Systems.

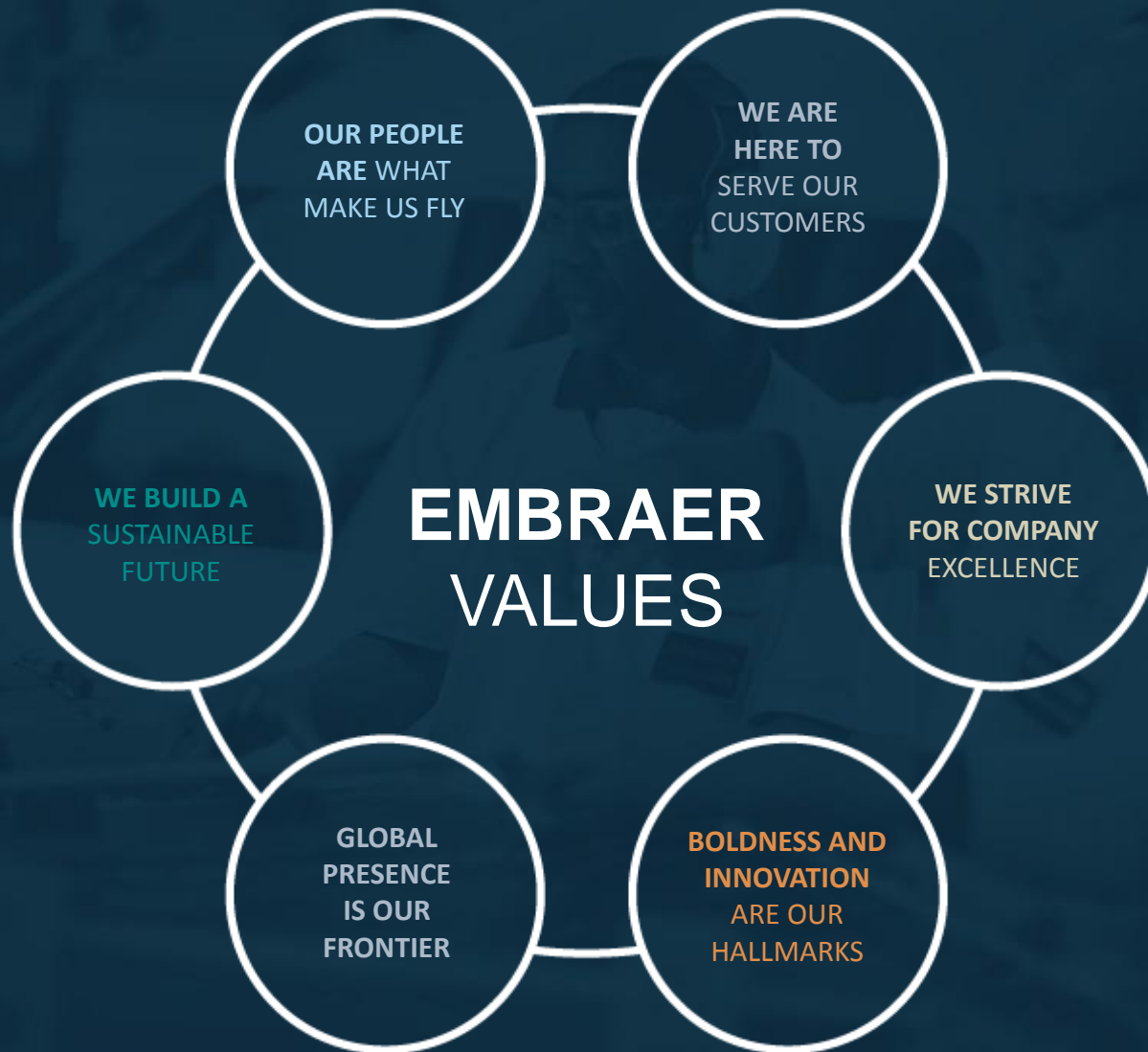
1969

Federal Government creates Embraer to develop aeronautical engineering and manufacture aircraft in Brazil.

1949

Brazil launches a national strategic aerospace initiative via the Aeronautics Technical Center (CTA) and the Technological Institute of Aeronautics (ITA).





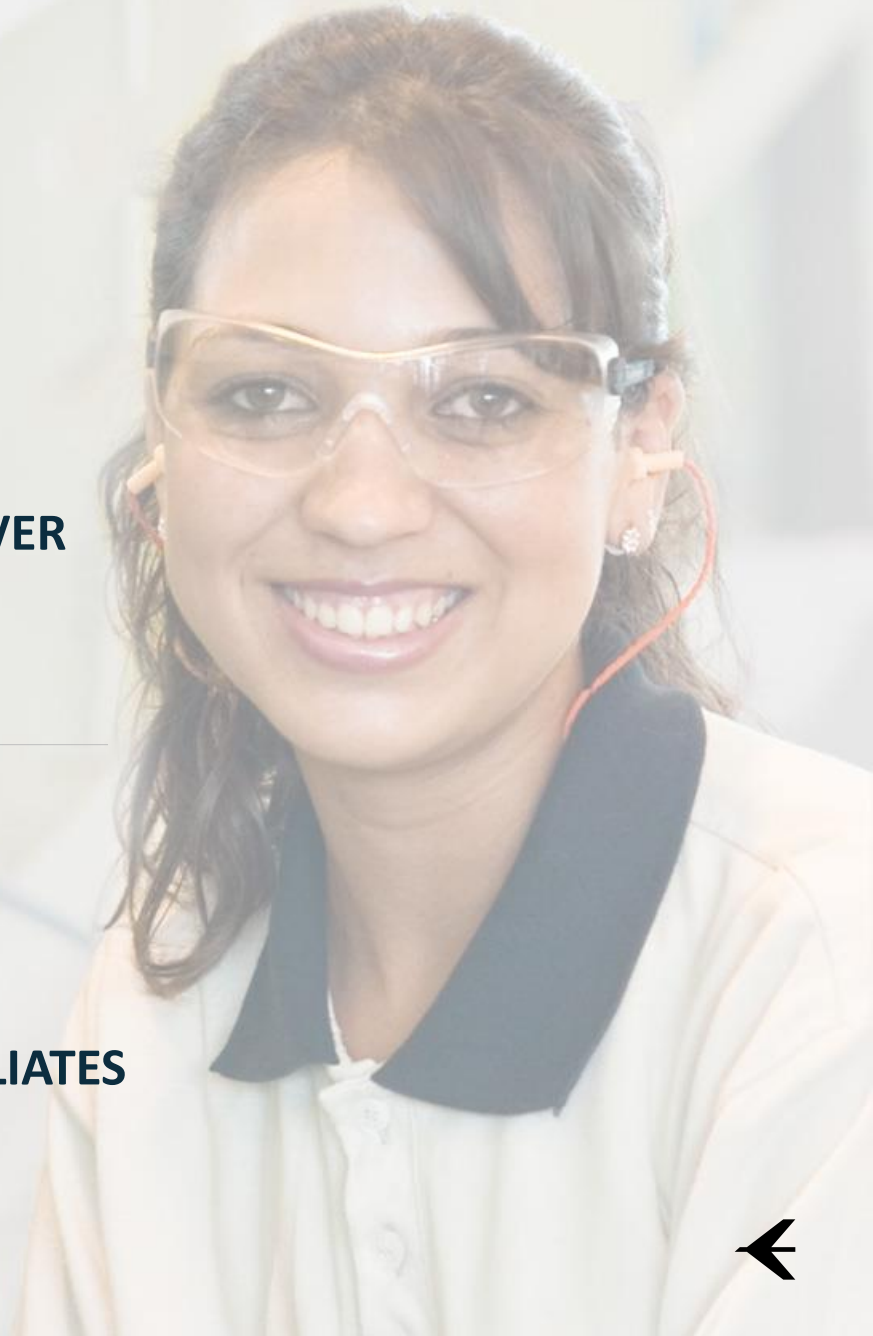
DIVERSITY IS WEALTH

19
THOUSAND


MORE THAN **19,000**
EMPLOYEES FROM OVER
20 COUNTRIES

2.3
THOUSAND


MORE THAN **2,300**
EMPLOYEES IN JOINT
VENTURES AND AFFILIATES



DIVERSITY IS WEALTH

MORE THAN 19.000 EMPLOYEES.

✓		90.83%	✓		6.21%
✓		1.68%	✓		0.53%
✓		0.36%	✓		0.35%
✓		0.02%	✓		0.02%



DIVERSIDADE E RIQUEZA

JOINT VENTURES



231 



23  4 

EMBRAER DEFENSE AND SECURITY SUBSIDIARIES:



1,531 



114 



177 

HARPIA

1 

VISIONA

1 

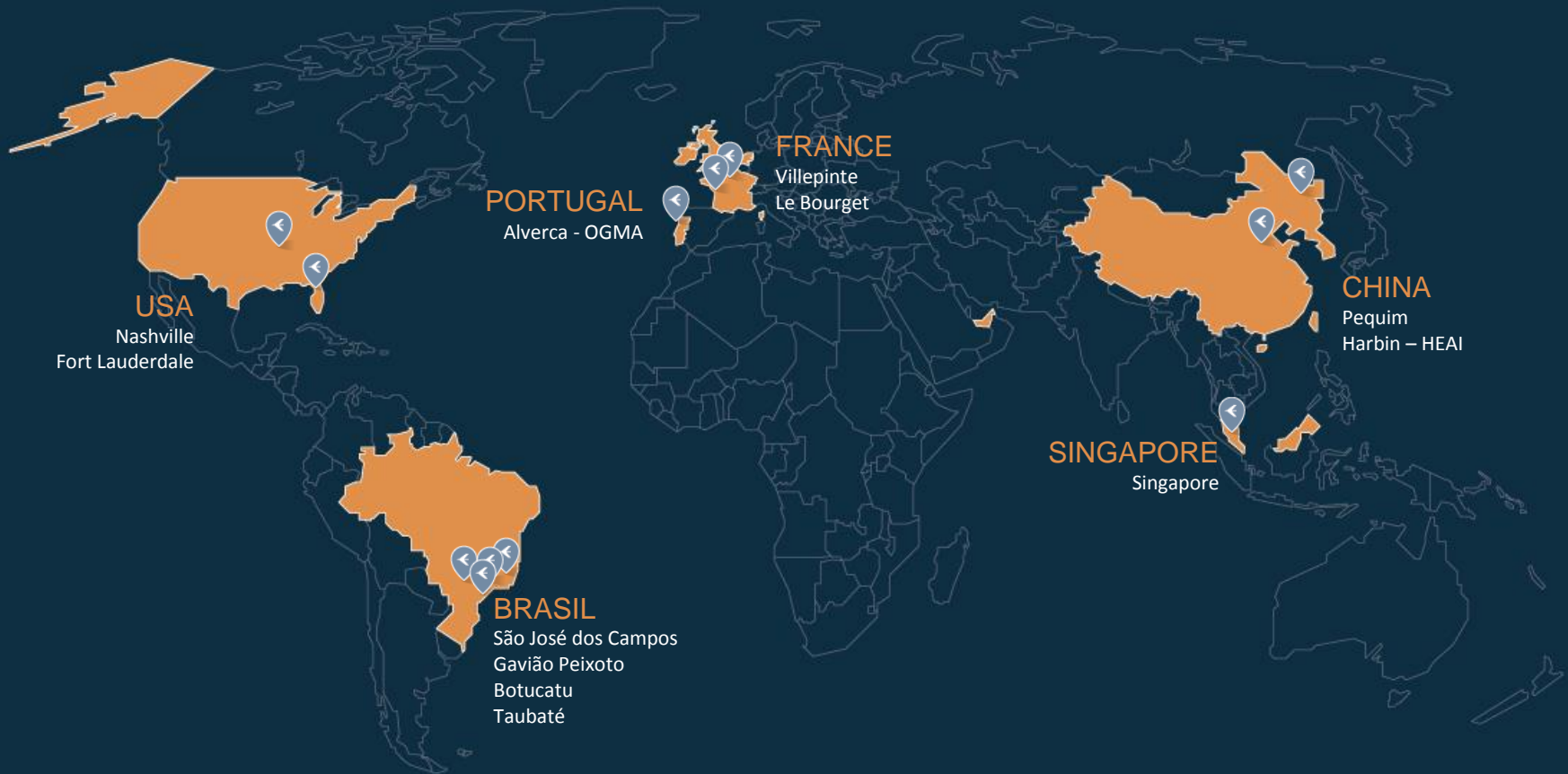




**GLOBAL PRESENCE
IS OUR FRONTIER**

WHERE WE WERE

2005



WHERE WE ARE

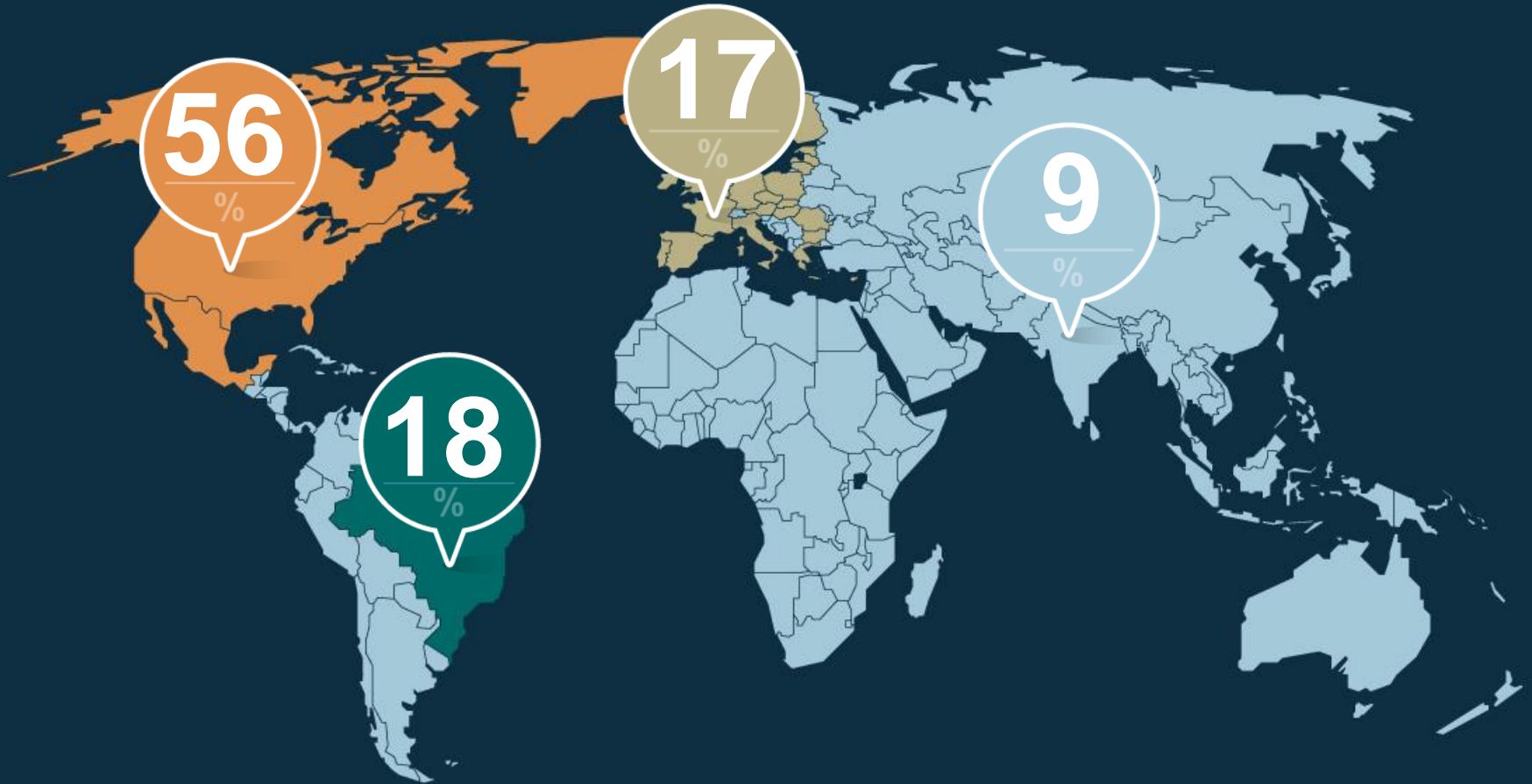
2015



JOINT VENTURES & AFFILIATES



SUPPLY CHAIN



GLOBAL PRESENCE



DIVERSITY IS WEALTH



CLIENTS

COMMERCIAL AVIATION



AIRLINES

85

+

COUNTRIES

59

AIRCRAFT IN
OPERATION

1.6

THOUSAND

+

* E-Jets families and ERJ only; scheduled and non-scheduled airlines.



CLIENTS

EXECUTIVE AVIATION



JETS
DELIVERED

800 +

COUNTRIES

60



CLIENTS

DEFENSE & SECURITY



ARMED
FORCES

50 +

Note: Excludes undisclosed clients



UNITED NATIONS (UN) GLOBAL COMPACT



HUMAN RIGHTS

Principle 1 | Protection of internationally recognized human rights

Principle 2 | Ensure non-complicity in human rights abuses



LABOR

Principle 3 | Freedom of association and effective recognition of right to collective bargaining

Principle 4 | Elimination of all forms of forced or compulsory labor

Principle 5 | Eradication of child labor

Principle 6 | Elimination of discrimination in respect of employment and occupation



ENVIRONMENT

Principle 7 | Support a preventive approach to environmental challenges

Principle 8 | Undertake initiatives aimed at promoting greater environmental responsibility

Principle 9 | Development and dissemination of environmentally sustainable technologies



ANTI-CORRUPTION

Principle 10 | Combat corruption in all its forms



BRAZIL'S LEADING EXPORTER OF HIGH-VALUE-ADDED MANUFACTURES

16
BILLION

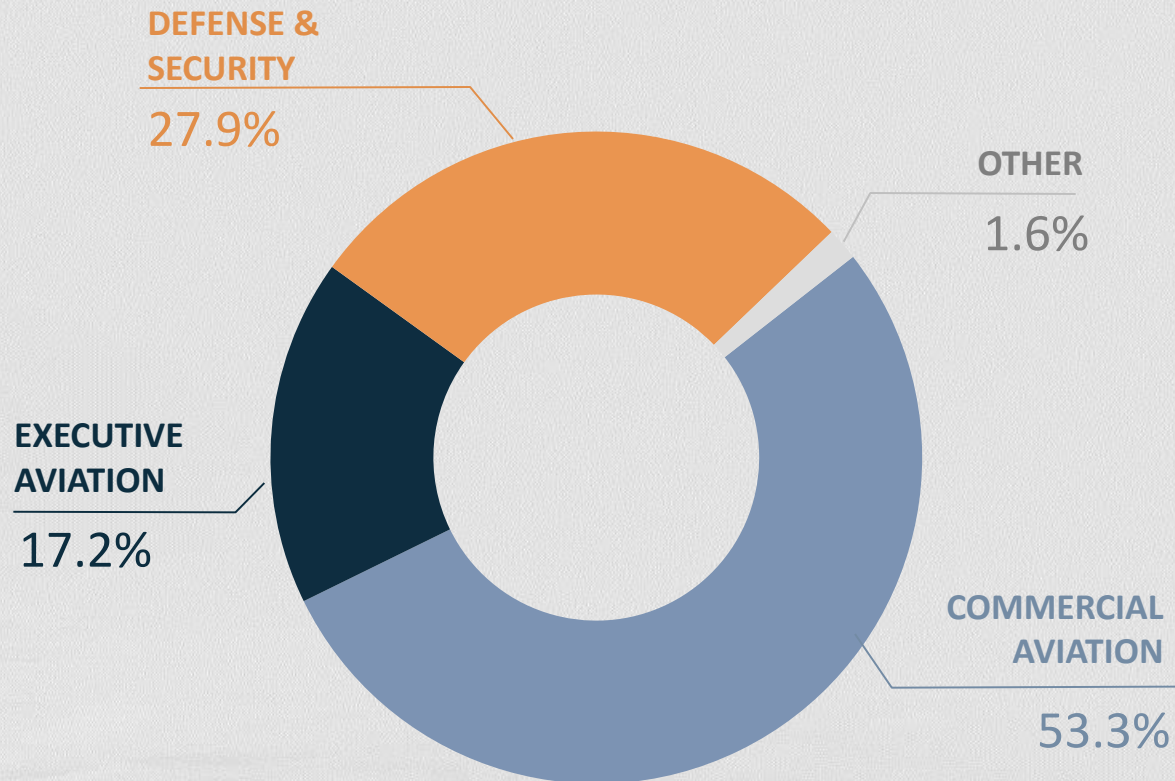


EMBRAER'S CONTRIBUTION
TO BRAZIL'S TRADE BALANCE
DURING THE PAST 10 YEARS
HAS TOTALED US\$ 16 BILLION.



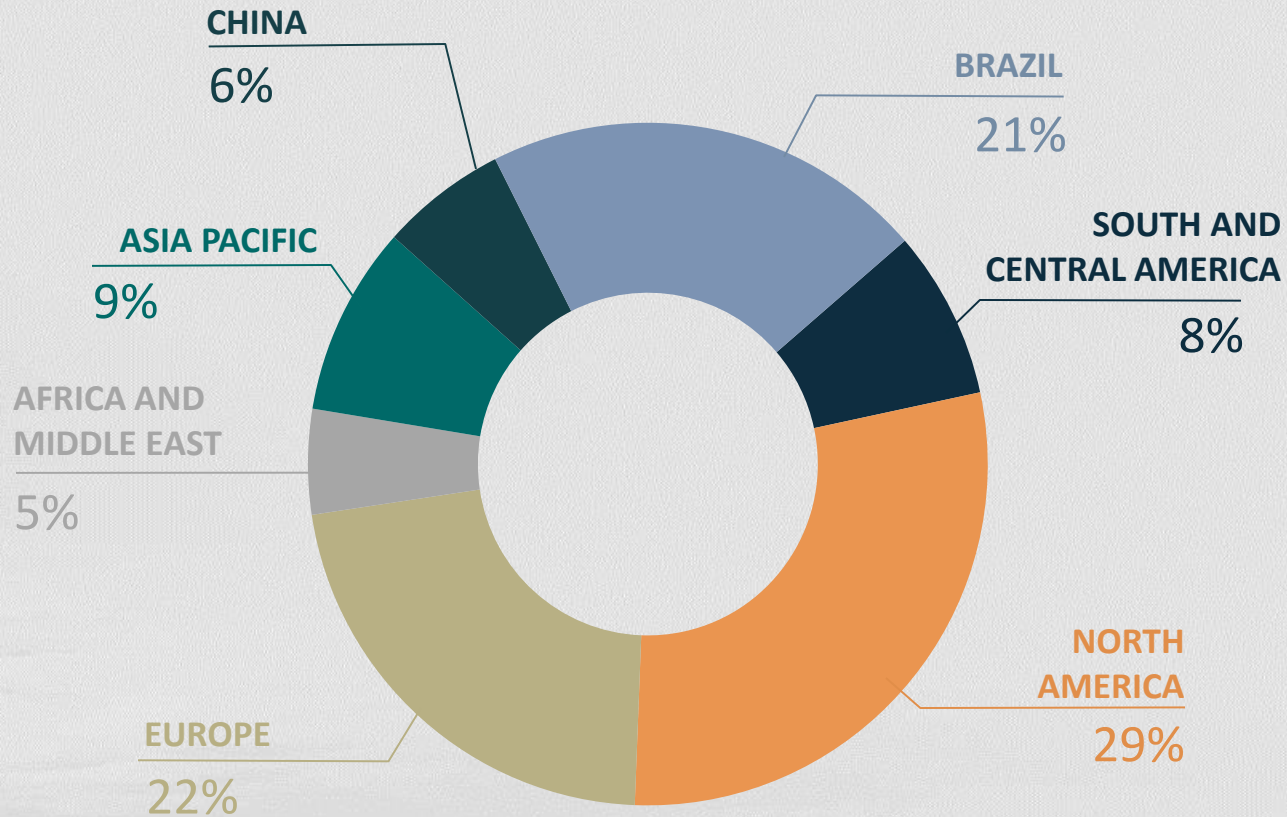
REVENUE BREAKDOWN

REVENUE BY BUSINESS UNIT, Q3 2014



REVENUE BREAKDOWN

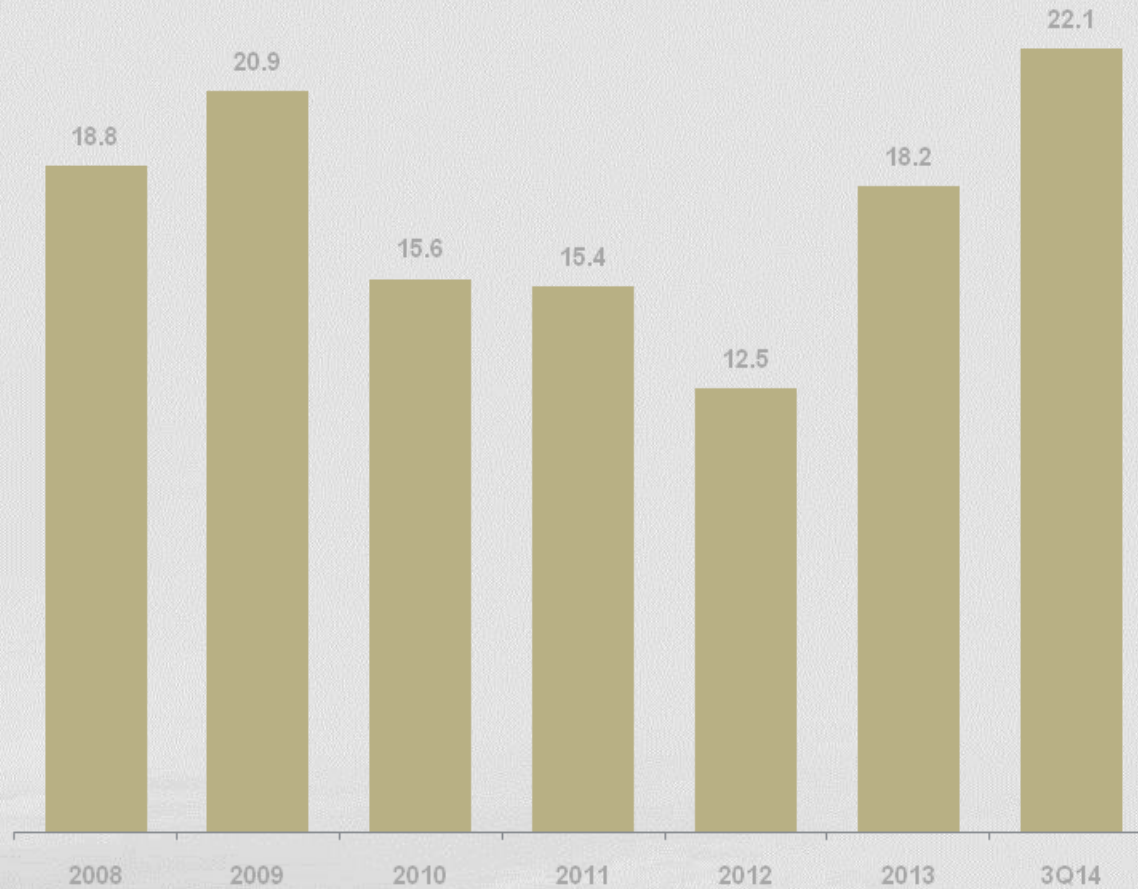
REVENUE BY MARKET, 2013



BACKLOG

FIRM ORDER BACKLOG

US\$ million





 **EMBRAER**